

## Vice President of Network Engagement, United Way Worldwide

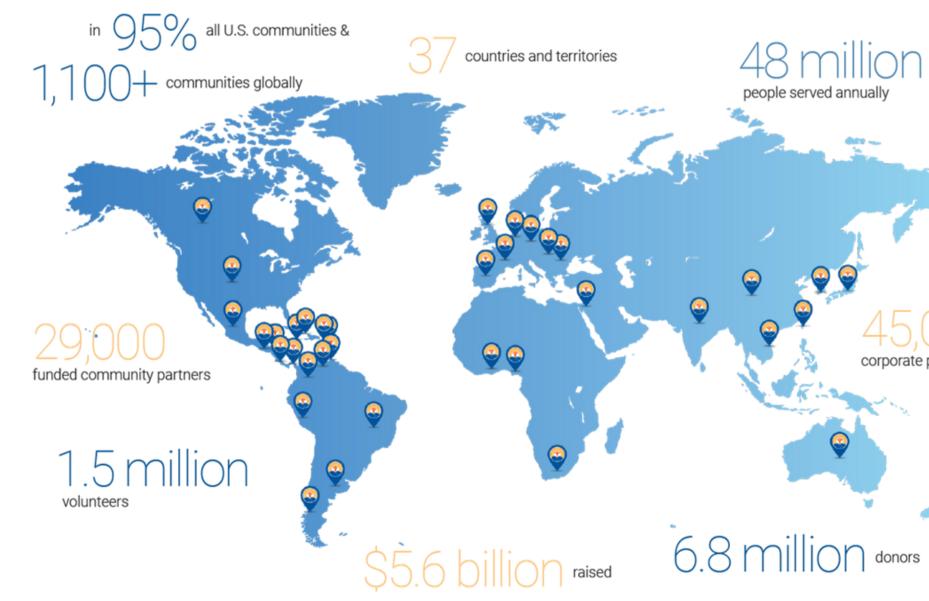


# LEAD NONPROFIT SUMMIT

## UNITED WAY WORLDWIDE VISION, MISSION & REACH

### **OUR VISION**

United Way envisions a world where all individuals and families achieve their human potential through education, income stability and healthy lives.



### **OUR MISSION**

To improve lives by mobilizing the caring power of communities around the world.

## **BOARD STRATEGY**

### Nonprofit Board: A Key Leadership Asset

In order to have a high-performing organization, an organization must have a high-performing Board, a high-performing CEO, and the two working in partnership.

### The Foundational Elements:

- Solid Governance is "what we do"
- The Right People is "who does it"
- The Board & CEO Partnership is "how we do it"



### Solid Governance

## THE ROLE OF THE BOARD

The Board and its individual members are entrusted by the community with the mission of the organization: they are the fiduciary and governing leadership body who steer the organization in advancement of the mission.

## **Board Member Key** Competencies

- ✓ Strategic Thinker
- ✓ Connects Leaders *to* Leaders
- ✓ Advocates *for* Community
- ✓ Future Focused
- ✓ Steward *of* Brand and Trust

## **ATTRIBUTES OF A HIGH-PERFORMING BOARD & CEO PARTNERSHIP**

- Set Direction and Measure Performance and Results
- Deepen Relevancy in Community
- $\succ$  Prioritize Time on Strategy
- Grow Revenue and Donors
- Leverage the Board as Talent Asset
- Engage with Key Stakeholders

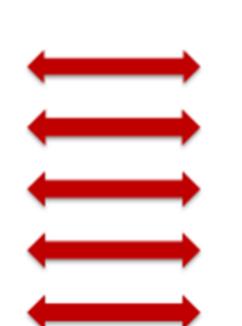




## ROLE OF THE BOARD VS ROLE OF THE CEO

### Governance (Board)

- Establish mission, direction
- Ensure resources
- Policy making
- Major decision making
- Oversight



- Management (CEO) Implement strategic plan Deploy resources
- Policy implementation
- Decision implementation
- Oversight of day-to-day operations

## **BOARD ROLE IN COMMUNITY IMPACT WORK**

## Set Direction and Measure Performance and Results

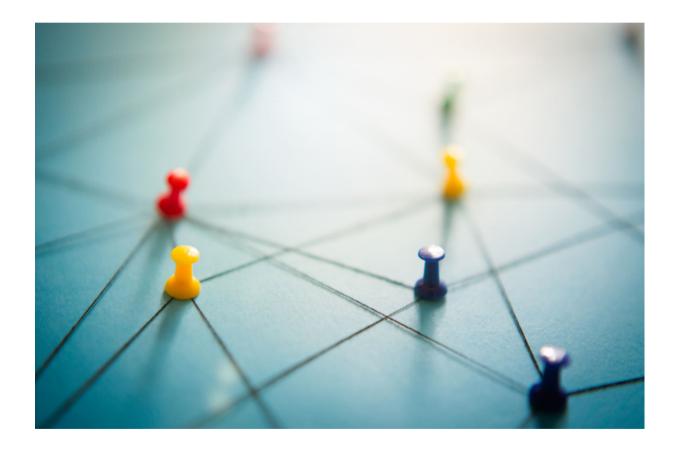
Make decisions grounded in community priorities and effectively measures performance on Impact, Revenue, Donors and Trust to ensure those results are accomplished.



## **BOARD ROLE IN STRATEGY**

## **Prioritize Time on Strategy**

Prioritize Board leaders' time, engagement and work on issues that are focused on improving communities, changing lives over operational and tactical work (80% on strategy; 20% on operational and tactical matters).



## **BOARD ROLE IN FUNDRAISING**

### **Resource Development Activity** Checklist

✓ Lead by example, give Engage Network, identify prospects ✓ Invite potential new donors to events ✓ Recruit board and committee members Advocate for the organization ✓ Thank donors

**Grow Revenue and Donors** Connect impact efforts and revenue generation to grow resources (financial, social) and advocates to achieve community results at scale.

## **BOARD TALENT AND RECRUITMENT**

### Leverage the Board as a Talent Asset

The Board is a key leadership and talent asset. As such, the Board (as a whole and as individual members) must be cultivated and enhanced on an ongoing basis to attract, assess, develop, engage, and retain highly committed Board leaders.

Succession planning is key!



# THANK YOU!

### LEXI SAVAGE, UNITED WAY WORLDWIDE



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